

Maturity: *Maturity has more to do with what types of experiences you've had and what you've learned from them, and less to do with how many birthdays you've celebrated. —Unknown*

Historical HED: A step back in time

One year ago...

Lori Sorayama becomes HED's Information Management chief.

Five years ago...

Preparatory site survey work begins on the Palau Compact Road. The current network of dirt roads and overgrown paths will be replaced by an asphalt concrete roadway. Under the terms of the Compact of Free Association between the United States and Palau, POD/HED will construct the road and has received nearly \$7 million of the total \$149 million project.

Glenn Takishita, PP-A, married Sandi Aoki Tomokiyo August 24, 1996. David Lindsey, CW-T, was best man.

Ten years ago...

Families begin moving into new housing at Helemano Military Reservation on August 1, 1991. HED supervised the design and construction of the \$40 million project which includes new sewer and water systems and conversion of an existing building into a community support center.

Ground is broken for a first-of-its-kind housing project at Marine Corps Air Station, Kaneohe. POD, through its Hawaii Resident Office, will monitor the progress of the \$27 million project being constructed under the government's Section 802 program.



Let's see now...Is it office-in-a-box or a box of an office? We can always ask Sharon Frietas, assistant chief of Information Management. After many months working at a counter top with no privacy and lots of interruptions, she discovered that good things can come in large boxes and that systems furniture can go a long way toward providing something resembling an office in a large room without other partitions. "I like it," she said. "It's very well organized and feels bigger than it is." —Photograph by Alexander Kufel

Nationwide Inspection of Completed Works program management switched from operations to emergency management

Story by Alexander Kufel

USACE proponenty for the Inspection of Completed Works (ICW) program recently was transferred from Operations Branch to Civil Emergency Management Branch (EM). According to a memorandum published in July, the purpose of the change is to create a single office to support "life cycle" project management of the infrastructure for the inspection of all flood control works and shoreline protection projects, both federal and non-federal. Under the public law PL 84-99, eligible projects which have been properly maintained, yet sustain damage during flooding or storm events, may be entitled to federal funding for rehabilitation; up to 100 percent if the project was federally built to begin with. The role of Emergency Management (EM) under the new program structure is to function as the program manager. The ICW program was developed for projects designed by the Corps of Engineers that upon completion are turned over to a local sponsor to operate and maintain. It is the intention of the ICW program to ensure protection of the federal investment while helping to perpetuate the proper functioning of the project.

Dan Meyers, an engineering technician with Civil Works Technical Branch, has been the primary inspector of statewide flood control projects for HED for several years. He said that over the years, HED has developed an excellent relationship with the local

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Engineering technician Dan Meyers records GPS (Global Positioning System) coordinates from an erosion site preparatory to inclusion in a CD-ROM project disk. —Photo by Benton Ching.

Freedom: *A free society is a place where it's safe to be unpopular.* —Adlai Stevenson, former U.S. vice president

Regional Roundup

POD HR director Kajikawa retires after 31 years; 14 with Corps



Vernon Kajikawa, longtime Pacific Ocean Division director of Human Resources retired in late July following 31 years of federal service. He had been with POD since 1987. In remarks at Kajikawa's retirement luncheon, then-Commander Brig. Gen. Randal Castro said that it is the measure of this man and his achievements throughout his career that he probably shined brightest during the turbulent period of

reorganizing POD into a stand-alone Division and District after being combined for more than twenty years. Anybody can succeed during good times, said Castro. Kajikawa helped recast an entire organization of some 450 personnel and every job description and did so without most people being aware of the enormous effort it took to accomplish. —Photos by Alexander Kufel

Inspection...

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government program proponents throughout Hawaii and remains thoroughly committed to ensuring that the quality of the inspections and the partnering relationships continue with the local sponsors.

Meyers said that of immediate concern is that the terminology used for evaluation criteria is going to change. The ICW program will be using ER500-1-1 as its source for the rating system and frequency of inspections.

July 19 and 20, the Mississippi Valley Division and the St. Louis District played host to a national workshop intended to raise the major issues and begin "forging a blueprint" for the ICW program. HED was represented by Rick Oleniacz and Dan Meyers; POD was represented by Ken Suiso.

Six issues were raised: ICW Policy, Project Management Plan, Program Funding, Inspection Reporting, Sponsor Performance, and Enforcement. Headquarters USACE is consolidating these elements and has immediate plans to assemble a national working group to develop a national ICW policy and program. Volunteers for the task were solicited during the workshop and HED Natural Disaster Manager Richard Oleniacz stepped forward.

"HED is at the forefront of this new ICW program," said

Oleniacz, who is also an engineer. HED EM has already written the first ICW program Project Management Plan, he said, and he intends to take it with him to Washington, D.C. to use as a model at the national working group level.

Meyers said that HED Commander Lt. Col. Ronald N. Light and EM chief Joel Hendrix have been extremely supportive of efforts to integrate the latest technology with HED's inspection program wherever it is beneficial.

"Right now, hydraulic engineer Benton Ching and myself are developing something we're calling DIFIP (Digital Information Field Inspection Program)," said Meyers. "It enables us to put all related project information such as as-built drawings, maps, charts, photographs, correspondence and even technical manuals onto a CD-ROM disk and take it with us to the actual site where we can do comparisons and refer to whatever information we require." It's still a prototype, but a brief demonstration suggests that it will be a very effective tool in the field, particularly when CD-ROM disks are developed for each project. Oleniacz said that HED-EM has already

submitted a request to fund the DIFIP

"I look for HED to take a leading role in the new direction of ICW program thanks in great part to the excellent engineering expertise we have in this program," said Oleniacz.



Emergency operations planner Richard Oleniacz. —Photo by Alexander Kufel.